

Letter of Recommendation

WHU – Otto Beisheim School of Management
Kellogg-WHU Executive MBA Program
Burgplatz 2
56179 Vallendar
Germany

Full name of Candidate

To the person completing this form:

The person whose name appears above has applied for admission to the Kellogg-WHU Executive MBA Program. The letters of recommendation are an important part of the selection process. Recommendations will enable the Admissions Committee to examine not only the candidate's potential for development and leadership, but also the confidence which he or she inspires. Please answer the questions below in as specific and candid manner as possible, particularly noting maturity, purposefulness and initiative. Letters of recommendation will be held in strict confidence.

Name of the individual person completing this form

Name

Position/Title

Organization

Address

Email

Telephone

1. How long have you known the applicant? Years Months

2. Under what circumstances have you known the applicant?

3. What do you consider the applicant's most outstanding talents or characteristics?

4. What are the applicant's chief liabilities or weaknesses?

5. How does the applicant interact with others in a team setting? How often do you observe this?

6. How do you think graduate management education will help the applicant realize his or her goals?

7. Please use this space for any further comments regarding the applicant's leadership abilities.

8. In comparison with other business schools candidates you have known, how would you rate the applicant with respect to the following qualities?

	Below average Bottom 1/3	Average Middle 1/3	Good Top 1/3	Unusually good Top 15%	Outstanding Top 5%	Truly exceptional Top 2%	Inadequate opportunity to observe
Intellectual Ability	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Maturity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Leadership potential	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Interpersonal skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Written skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Oral skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Teamwork	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

- 9.
- ☐ I strongly recommend
- ☐ I recommend
- ☐ I recommend with some reservations
- ☐ I do not recommend



that this applicant be admitted to
the Kellogg-WHU EMBA Program

Date

Signature